



### **Purpose:**

The purpose of this document is to formalize the mutual understanding of the working relationships between the members listed in this Charter. In a non-binding way, this document articulates how we will collaborate going forward.

### **Context**

Asset management communities of practice now exist in most Canadian provinces and territories, as well as at the national level through the Canadian Network of Asset Managers. Asset Management Canada brings together these communities of practice whose mandates are to guide and support the practice of asset management in the public sector. While our communities of practice take many forms and have different capacities we recognize that everyone will benefit from sharing information and collaborating on areas of mutual interest. By sharing information, we will each be better equipped to advance asset management in our jurisdictions, and by collaborating, the Alliance will be able to make a greater contribution to asset management in Canada.

### **Vision**

A harmonized alliance of communities of practice to advance public sector asset management in Canada.

### **Mission**

To support the advancement of asset management in Canada through collaboration, knowledge sharing and advocacy.

### **Members**

Members of the Alliance include (from west to east) (11 members):

- ☐ Yukon Asset Management Community of Practice (YAM-CoP)
- ☐ Asset Management British Columbia (AM BC)
- ☐ Infrastructure Asset Management Alberta (IAMA)
- ☐ Asset Management Saskatchewan (AM-SK)
- ☐ Asset Management Ontario (AM-ONT)
- ☐ Ontario Coalition for Sustainable Infrastructure (OCSI)
- ☐ Centre d'expertise et de recherche en infrastructures urbaines (CERIU)
- ☐ Atlantic Infrastructure Management Network (AIM Network)
- ☐ Canadian Network of Asset Managers (CNAM)
- ☐ Manitoba (Community of Practice in formation)
- ☐ Northwest Territories (Community of Practice in formation)

### **Shared Values**

We have identified the following shared values that we strive for and that will guide how we work together:

## 1. Open and inclusive

- ☑ We are willing to support each other and freely share information
- ☑ We will communicate openly with each other in order to create opportunities for collaboration and mutual benefit
- ☑ We aim to build lasting, trust-based relationships between individuals and between communities of practice

## 2. Independent organizations

- ☑ We recognize that each member is an independent organization, and in order to advance our own programs and initiatives we will form partnerships with other organizations within and outside of the Alliance, as we each deem appropriate.

## 3. Respect and equality between Alliance members

- ☑ We will acknowledge and respect the different approaches and capacities of members
- ☑ We will fairly share the workload required to sustain the Alliance – recognizing that different capacities between members might mean that “fair” does not mean equal.
- ☑ Each member has equal voice and representation in the Alliance
- ☑ We value consensus and will work to understand each other and build consensus where possible

## 4. Contribution to communities

- ☑ We value collaboration and information sharing that is relevant and useful to the public sector bodies and communities we serve.

## 5. Synergy

- ☑ The value of the Alliance is to achieve outcomes that are greater than the sum of the parts. The group values joint efforts with mutual benefit, in areas where we have common goals or challenges.
- ☑ We recognize that members may choose whether to participate in any particular Alliance initiative.
- ☑ We agree that opportunities for collaboration will be communicated to the entire membership for information and potential involvement.

### **Meetings**

We intend to come together as a whole at least four times per year – meetings may be in person or by teleconference. Meetings will be arranged at a mutually agreeable time and place - decided at the preceding meeting- and may align with existing events. Meeting organizer and chair to be determined at the preceding meeting.

Each member will be represented by up to three individuals at each meeting. Members will try to have consistency in their representatives to ensure continuity in the work of the Alliance.

### **Member Responsibilities**

As part of the Alliance, member communities of practice have the following responsibilities:

- ☑ Share the responsibility of chairing and organizing meetings
  
- ☑ Share official communication about the alliance for feedback by all members before publication
  
- ☑ We agree not to speak on behalf of the Alliance or member organizations without approval
  
- ☑ Share information and resources from their community of practice's work, and support other members with lessons and advice
  
- ☑ Seek opportunities for mutual benefit, and contribute to the success of collaborative initiatives, as appropriate
  
- ☑ Help articulate and demonstrate the value of asset management communities of practice in Canada

### **Structure of the Alliance**

The Alliance will continue to exist as an informal group of organizations that have agreed to work together. As we identify specific initiatives that require a greater degree of formality (e.g. managing funds), appropriate structures and leadership will be identified and agreed to as needed.

### **Decision Making**

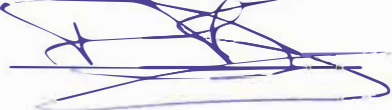
We will make decisions using consensus. The group defines consensus as members being accepting of a decision going forward (i.e. no one has a major objection to a decision).

### **Charter Review**

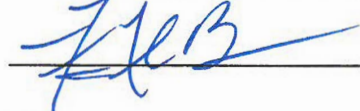
It is our intention to review this charter within two years of the date of its adoption. Adoption shall be via confirmation letter from each member.

Asset Management Canada Charter - Signature Page

Yukon Asset Management Community of Practice (YAM-CoP)



Asset Management British Columbia (AM BC)



Infrastructure Asset Management Alberta (IAMA)



Asset Management Saskatchewan (AM-SK)



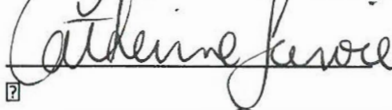
Asset Management Ontario (AM-ONT)



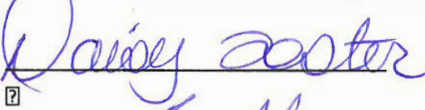
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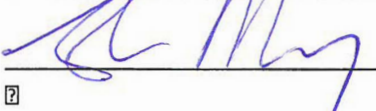


Atlantic Infrastructure Management Network (AIM Network)





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